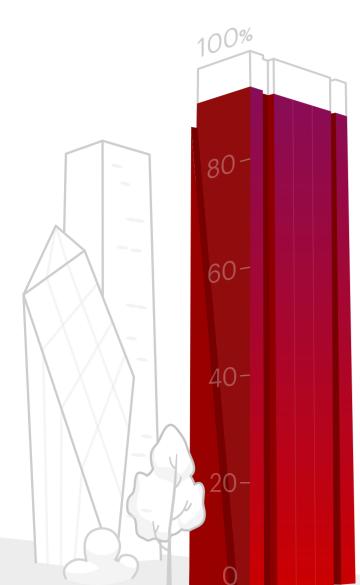
Getting the Most out of Your Technology **Transformation**

Our recent survey shows that while 93% of companies are undergoing technology transformations, only 6% are succeeding.

The modernization imperative



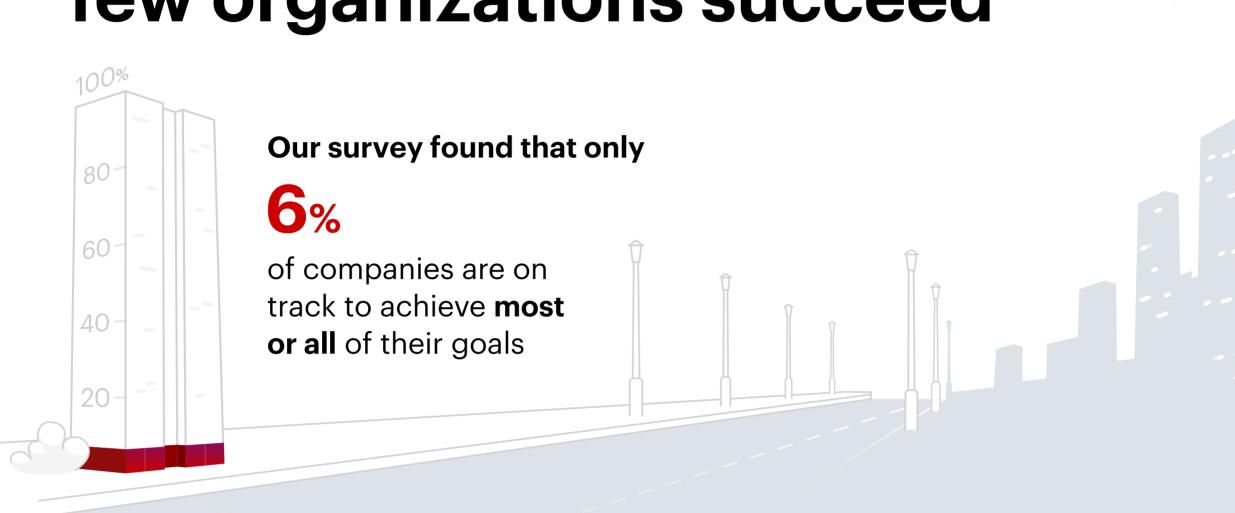
93%

of companies are modernizing their technology, with the most common transformations being:

Cloud migration			83%
System replacement		69%	
Operating model advancements	60%		
Automation	59%		
Customer experience tech	56%		
Data and analytics	56%		
	_		100%

Percentage of companies undertaking modernization initiatives

Despite their ambitions, few organizations succeed





77%

75%

efforts within budget



56%

55%

46%

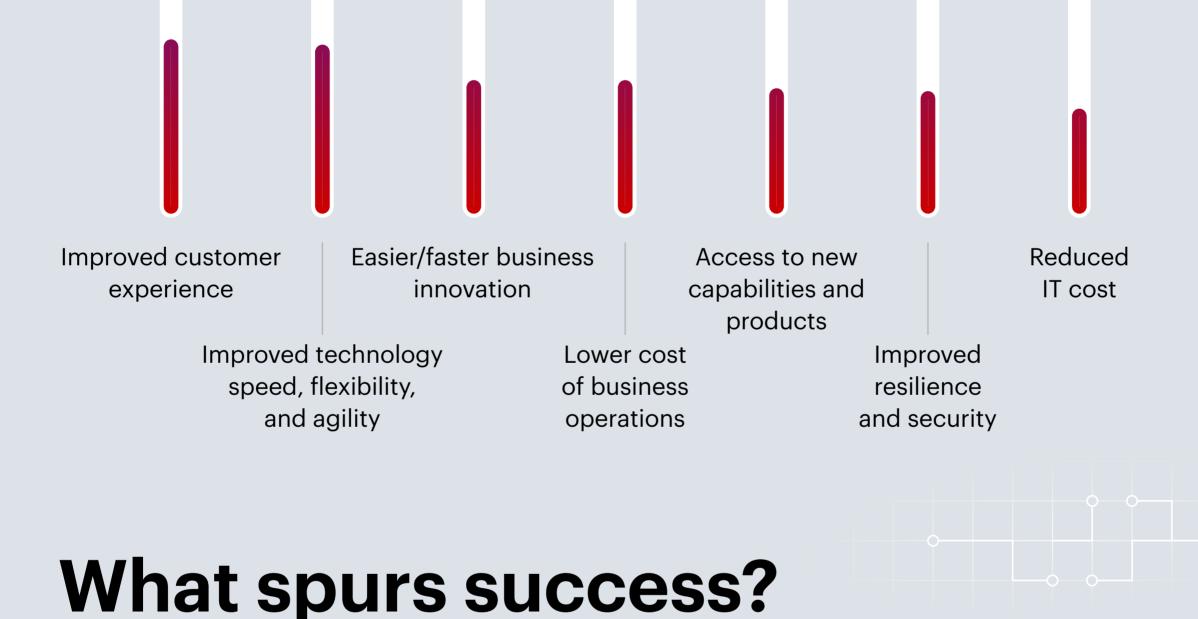
modernization efforts on their expected timeline

Why transform? There are many reasons Improving the customer experience and becoming faster and more

agile are key motivations for tech modernization programs

59%

Percentage of respondents ranking these factors in the top five



59%

they're more likely to see successful tech transformations

76% 68% 66%

Percentage of respondents ranking these factors among their top five enablers

When business and technology work effectively together,



transformation back on track Pair business and

leadership team, so that tech doesn't manage it alone

tech to lead together

Focus on aligning the

Bring people along in the journey Empower people with

systems and ensure

senior leaders

ongoing support from



Use Agile at scale: Test and learn, fail

57%

56%

58%

quickly, and adjust the

roadmap as needed Narrow your focus to

Design an adaptable

transformation

things that matter most Integrate new capabilities and technologies where they matter most, build a resilient architecture,